

# Summary Revenue Outturn 2017/18

	Budget		Net Outturn			Gross Performance						
	Original Budget 31/03/2018 £	Revised Budget 31/03/2018 £	Annual Net Budget to 31/03/2018 £	Net Exp/Inc to 31/03/2018 £	Actual Variance to 31/03/2018 £	Expenditure			Income			Net
						Annual Expenditure Budget for 2017/18 £	Actual Expenditure 2017/18 £	Expenditure Variance for 2017/18 £	Annual Income Budget for 2017/18 £	Actual Income for 2017/18 £	Income Variance for 2017/18 £	Net Variance £
Adult Social Care	37,886,470	275,720	38,162,190	38,608,157	445,967	52,906,880	54,543,605	1,636,725	-14,744,690	-15,935,449	-1,190,759	445,967
Childrens and Family Services	14,007,560	530,790	14,538,350	14,765,153	226,803	15,698,230	16,414,550	716,320	-1,159,880	-1,649,397	-489,517	226,803
Corporate Director - Communities	204,210	740	204,950	193,478	-11,472	238,730	228,262	-10,468	-33,780	-34,785	-1,005	-11,472
Education (DSG Funded)	-523,130	0	-523,130	-523,130	0	98,017,600	100,669,344	2,651,744	-98,540,730	-101,192,474	-2,651,744	0
Education	8,273,400	-290,220	7,983,180	8,364,265	381,085	10,496,040	11,155,575	659,535	-2,512,860	-2,791,310	-278,450	381,085
Prevention and Safeguarding	923,690	-71,460	852,230	885,652	33,422	1,370,890	1,509,841	138,951	-518,660	-624,189	-105,529	33,422
Public Health & Wellbeing	-80,000	-42,980	-122,980	-122,844	136	5,917,920	5,925,125	7,205	-6,040,900	-6,047,969	-7,069	136
<b>Communities</b>	<b>60,692,200</b>	<b>402,590</b>	<b>61,094,790</b>	<b>62,170,730</b>	<b>1,075,940</b>	<b>184,646,290</b>	<b>190,446,302</b>	<b>5,800,012</b>	<b>-123,551,500</b>	<b>-128,275,572</b>	<b>-4,724,072</b>	<b>1,075,940</b>
Corporate Director - Environment	173,510	-15,020	158,490	158,194	-296	158,490	158,194	-296	0	0	0	-296
Development and Planning	2,410,820	-31,620	2,379,200	2,032,852	-346,348	4,153,150	4,221,838	68,688	-1,773,950	-2,188,987	-415,037	-346,348
Public Protection and Culture	4,206,730	-102,850	4,103,880	4,174,665	70,785	9,229,100	9,246,942	17,842	-5,125,220	-5,072,277	52,943	70,785
Transport and Countryside	23,717,000	143,100	23,860,100	23,856,819	-3,281	32,797,710	33,377,023	579,313	-8,937,610	-9,520,203	-582,593	-3,281
<b>Environment</b>	<b>30,508,060</b>	<b>-6,390</b>	<b>30,501,670</b>	<b>30,222,531</b>	<b>-279,139</b>	<b>46,338,450</b>	<b>47,003,998</b>	<b>665,548</b>	<b>-15,836,780</b>	<b>-16,781,467</b>	<b>-944,687</b>	<b>-279,139</b>
Chief Executive	777,020	-51,040	725,980	628,513	-97,467	730,980	768,415	37,435	-5,000	-139,902	-134,902	-97,467
Commissioning	1,549,110	-725,560	823,550	823,716	166	7,095,440	7,670,763	575,323	-6,271,890	-6,847,047	-575,157	166
Customer Services and ICT	3,242,050	-132,840	3,109,210	2,937,589	-171,621	4,011,550	3,781,270	-230,280	-902,340	-843,681	58,659	-171,621
Finance and Property	3,436,230	124,170	3,560,400	3,498,899	-61,501	44,297,800	44,051,537	-246,263	-40,737,400	-40,552,638	184,762	-61,501
Human Resources	1,483,960	-15,840	1,468,120	1,408,159	-59,961	1,946,740	1,845,836	-100,904	-478,620	-437,677	40,943	-59,961
Legal Services	1,062,910	-11,380	1,051,530	906,820	-144,710	1,166,150	1,072,500	-93,650	-114,620	-165,680	-51,060	-144,710
Strategic Support	2,309,980	30,630	2,340,610	2,300,864	-39,746	2,814,940	2,988,605	173,665	-474,330	-687,741	-213,411	-39,746
<b>Resources</b>	<b>13,861,260</b>	<b>-781,860</b>	<b>13,079,400</b>	<b>12,504,560</b>	<b>-574,840</b>	<b>62,063,600</b>	<b>62,178,925</b>	<b>115,325</b>	<b>-48,984,200</b>	<b>-49,674,365</b>	<b>-690,165</b>	<b>-574,840</b>
Capital Financing & Management	9,971,120	-496,840	9,474,280	9,528,607	54,327	9,981,960	16,665,969	6,684,009	-507,680	-7,137,362	-6,629,682	54,327
Movement Through Reserves	866,000	902,650	1,768,650	1,768,792	142	1,768,650	1,768,792	142	0	0	0	142
Risk Management	1,511,740	-20,150	1,491,590	1,491,040	-550	1,491,590	1,491,040	-550	0	0	0	-550
<b>Capital Financing and Risk Management</b>	<b>12,348,860</b>	<b>385,660</b>	<b>12,734,520</b>	<b>12,788,439</b>	<b>53,919</b>	<b>13,242,200</b>	<b>19,925,801</b>	<b>6,683,601</b>	<b>-507,680</b>	<b>-7,137,362</b>	<b>-6,629,682</b>	<b>53,919</b>
<b>Total</b>	<b>117,410,380</b>	<b>0</b>	<b>117,410,380</b>	<b>117,686,260</b>	<b>275,880</b>	<b>306,290,540</b>	<b>319,555,026</b>	<b>13,264,487</b>	<b>-188,880,160</b>	<b>-201,868,767</b>	<b>-12,988,607</b>	<b>275,880</b>

# Summary of Revenue Budget Movements – 2017/18

## Appendix D

Service	Original Net Budget £000	Budget B/F from 2016/17 £000	In Year Budget Changes not requiring approval £000	Budget Changes approved by S151 and Portfolio Holder £000	Budget Changes requiring Executive Approval £000	Current Net Budget £000	Explanation of Major Budget Changes
Adult Social Care	37,886	(349)	(440)	163	901	38,162	£339k budget transfers from Commissioning; (£407k) movement of Transport budget to Transport & Countryside;
Children and Family Services	14,008	(777)	960	348		14,538	£407k Innovation fund; £112k re joint arrangement; £160k budget transfer from Commissioning, (£282k) UASC migration grant cfwd; (£183k) pension adjustment; <b>£348k released from risk reserve</b>
Corporate Director - Communities	204		1			205	
Education DSG funded	(523)					(523)	
Education	8,273	42	(349)			7,983	(£392k) Movements Through Reserves; (£113k) Pension adjustment; £148k Additional budget re
Prevention and Safeguarding	924	(164)	92			852	£105k post 00956 & 00256 from 71811
Public Health & Wellbeing	(80)	(43)				(123)	
							£327 transfer to PH reserve; £5k HE grant ; £5k paid in advance
<b>Communities</b>	<b>60,692</b>	<b>-1,291</b>	<b>265</b>	<b>511</b>	<b>901</b>	<b>61,095</b>	
Corporate Director - Environment	174		(16)			158	
Development & Planning	2,411	129	(161)			2,379	Reserve, -£94k Homelessness prevention, -£40k consultancy, -£125 Local Development Framework, £91k LGPS
Public Protection &	4,207		(103)			4,104	-£66k Repayment to capital, £172k Redundancy payments, -£104 Newbury Library boiler, -£179
Transport & Countryside	23,717	177	(34)			23,860	£407 from ASC, £200k waste management, -£439k PFI reserve, £224k Winter Maintenance, -£272 Streetworks, -£56k Minibus contribution, -£151k LGPS
<b>Economy &amp; Environment</b>	<b>30,508</b>	<b>306</b>	<b>-314</b>	<b>0</b>	<b>0</b>	<b>30,501</b>	
Chief Executive	777		(59)			726	
Commissioning	1,549	25	(751)			824	-£241k To ASC, -£4k car allowance, -£340 Supporting People to Housing, -£160 Supporting People to CSF, £65k transition funding,
Customer Services & ICT	3,242	(29)	(104)			3,109	-£81k LGPS
Finance & Property	3,436	24	100			3,560	£124k move unrepresented cheque income target, £156k allocate car allowance saving, -£179k apprentice levy movements, £84k Joint Arrangement moved to reserve, £131 LGPS
Human Resources	1,484	37	(53)			1,468	
Legal Services	1,063		(12)			1,051	
Strategic Support	2,310	13	17			2,341	
<b>Resources</b>	<b>13,861</b>	<b>70</b>	<b>-862</b>	<b>0</b>	<b>0</b>	<b>13,079</b>	
Capital Financing & Management	9,971		(497)			9,474	provision for loan maturity
Movement through Reserves	866		903			1,769	Balance of all budget movements
Risk Management	1,512		(20)			1,492	
<b>Capital Financing &amp; Risk Management</b>	<b>12,349</b>	<b>0</b>	<b>386</b>	<b>0</b>	<b>0</b>	<b>12,735</b>	
<b>Total</b>	<b>117,410</b>	<b>-915</b>	<b>-525</b>	<b>511</b>	<b>901</b>	<b>117,410</b>	

## Savings and Income Generation Programme – Unmet items

Ref	Directorate	Service	Description	Category	£	RAG	Explanation of Red and Amber
1	Communities	ASC	Adult Social Care New Ways of Working	Transformation	209,000	Red	Due to the transfer to a new system, quantifying success of the strategy has been problematic as achievement of the saving is currently difficult to quantify. The implementation of the strategy has been slower than anticipated due to key vacancies within the service exacerbated by difficulty in recruiting permanent social workers and occupational therapists. Impacts of the strategy have been identified, although the client base of the service has remained static, there has been an upward trend in the average age of individuals accessing services, which is now roughly 80 years of age.
3	Communities	ASC	Transforming Lives Learning Disability Client Review	Transformation	57,000	Red	£350k target: £57k red. We were unable to achieve the larger savings target in 2016.17 and despite further work this year, the target is looking unachievable. Whilst continuing the project we are also looking at other options to deliver the savings from increased capacity in Shared Lives.
11	Communities	C&FS	Reduction to the Childcare Lawyers joint arrangement fees	Disinvestment	30,000	Red	This is dependent on Court demand which has increased during the last quarter of 2017-18. The Joint arrangement has a year end pressure of approximately £200k.
20	Communities	P&S	Development of the Emotional Health Service	Income	20,000	Red	school investment in the EHA has not been achieved due to financial pressures
22	Communities	P&S	Development of consultancy model	Income	20,000	Red	Head of Service capacity to fulfil requests for consultancy support limited.
23	Communities	P&S	Income generation - Quality & Assurance & Safeguarding Services	Income	7,000	Red	£10k target, £3k achieved. The QAAS Service Manager was long-term sick for five months and is being replaced in July with a new permanent Service manager. The plans for income generation have not progressed because of this context.